



# Chicago, Illinois April 27-29, 2026 Certified LeSS Practitioner Workshop

## Principles to Practices - 3 days



### Overview

Large-Scale Scrum (LeSS) is a simple framework for product development with multiple teams.

When working at scale the first order factors affecting adaptability are structural; not mindset, values, practices or methods. Changing culture requires changing structure with clear and explicit optimization goals in mind.

This Certified LeSS Practitioner workshop takes a system modeling approach to help participants better understand the interactions of various organizational aspects and their impact on adaptability. The insights gained from the system modeling activities are completely agnostic of any particular framework.

The system modeling insights by themselves can be difficult to fully conceptually internalize without grounding them in at least one concrete approach to executing on them. LeSS is explicitly designed to achieve highest-level adaptiveness in the service of learning and delivering highest-level value. Alternating between abstract system modeling and a study of the concrete implementation guidance of LeSS helps to stimulate deeper insights and better retention than would otherwise be possible.

The course is being hosted in a hospitality suite at the Sheraton Grand Chicago Riverwalk hotel.

### Contact Info

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To learn more or buy tickets use the QR code or the links below. Please consider sharing this with others who may wish to attend.

### Course Content

The following topics will be covered in the course:

- Why LeSS?
- Systems Thinking, Organizational Design, and the Contract Game
- Systems Thinking: From Local to Global Optimization
- Culture Follows Structure
- Scrum, LeSS and LeSS Huge Overview
- LeSS Rules and Principles
- Organizing around Customer Value and Feature Teams
- What is your product?
- Definition of Done and its impacts.
- Product Owner and Product Backlog
- Role of Management
- Organizational impacts and typical LeSS organizational structure
- LeSS Product Backlog Refinement, Sprint Planning, Review and Retrospective
- Consideration on technical practices when scaling.
- Integration & Coordination
- Job Safety, but not Role Safety
- Adopting LeSS in your organization

### Initial Cut-Off: April 17

For the course to run, all early-bird tickets must be sold by the initial cut-off date.



[https://agilecarpentry.com/clp/chicago\\_spring\\_2026/](https://agilecarpentry.com/clp/chicago_spring_2026/)

<https://less.works/course-details/certified-less-practitioner-chicago-4441>

# Travel by Amtrak to/from Chicago

Travel by Amtrak is sometimes more convenient and lower stress than flying. Chicago's Amtrak Union Station is downtown, so you won't spend an hour traveling from either of Chicago's airports. Amtrak security and boarding is quick and easy, and the accommodations are more comfortable than a plane.

The downside is the transit times are often longer than flying, and in some cases the departure and/or arrival times are in the middle of the night. Crawling into bed on the train in the evening, and waking up to your destination city is great. In contrast, catching a train at 3 a.m. in the morning is no fun.

The chart below attempts to show what to expect when considering Amtrak from various mid-west cities.

More complete details for traveling by train can be found at: <https://agilecarpentry.com/clp/chi/train/>

Travel hints for those who are flying can be found at: <https://agilecarpentry.com/clp/chi/plane/>

Departure and arrival times during waking hours

Out	Return	Origin city	Trains	Duration
		Milwaukee, WI (MKE)	Hiawatha (coach) Borealis (coach)	~1h30m
		St. Paul/Minn., MN (MSP)	Empire Builder (sleeper, coach) Borealis (coach)	~7h50m
		Grand Rapids, MI (GRR)	Pere Marquette (business, coach)	~4h10m
		Detroit, MI (DET)	Wolverine (business, coach)	~5h30m
		St. Louis, MO (STL)	Lincoln Service (business, coach) Texas Eagle (sleeper, coach) Lincoln Service Missouri River Runner (business, coach)	~5h
		Kansas City, MO (KCY)	Southwest Chief (sleeper, coach) Lincoln Service Missouri River Runner (business, coach)	~7h40m
		Cleveland, OH (CLE)	Lake Shore Limited (sleeper, coach) Floridian (sleeper, coach)	~7h
		Pittsburg, PA (PGH)	Floridian (sleeper, coach)	~9h30m
		Buffalo, NY (BUF)	Lake Shore Limited (sleeper, coach)	~10h30m
		Indianapolis, IN (IND)	Cardinal (sleeper, coach) (3 days per week, driving is better)	~5h
		Cincinnati, OH (CIN)	Cardinal (sleeper, coach) (3 days per week)	~9h20m
		Omaha, NE (OMA)	California Zephyr (sleeper, coach)	~9h30m