Certified LeSS Practitioner
Principles to Practices - 3 days

Overview

Large-Scale Scrum (LeSS) is a simple framework for product development with multiple teams.

When working at scale the first order factors affecting adaptability are structural; not mindset, values, practices or methods. Changing culture requires changing structure with clear and explicit optimization goals in mind.

My Certified LeSS Practitioner course takes a systems modeling approach to help participants better understand the interactions of various organizational aspects and their impact on adaptability. The insights gained from the system modeling activities are completely agnostic of any particular framework.

The system modeling insights by themselves can be difficult to fully conceptually internalize without grounding them in at least one concrete approach to executing on them. LeSS is explicitly designed to achieve highest-level adaptiveness in the service of learning and delivering highest-level value. Alternating between abstract system modeling and a study of the concrete implementation guidance of LeSS helps to stimulate deeper insights and better retention than would otherwise be possible.

Contact Info

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Course Content

The following topics will be covered in the course:

- Why LeSS?

- Systems Thinking, Organizational Design, and the Contract Game

- Systems Thinking: From Local to Global Optimization

- Culture Follows Structure

- Scrum, LeSS and LeSS Huge Overview

- LeSS Rules and Principles

- Organizing around Customer Value and Feature Teams

- What is your product?

- Definition of Done and its impacts.

- Product Owner and Product Backlog

- Role of Management

- Organizational impacts and typical LeSS organizational structure

- LeSS Product Backlog Refinement, Sprint Planning, Review and Retrospective

- Consideration on technical practices when scaling.

- Integration & Coordination

- Job Safety, but not Role Safety

- Adopting LeSS in your organization